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Community School Districts in the Making

W. F. Kumlien

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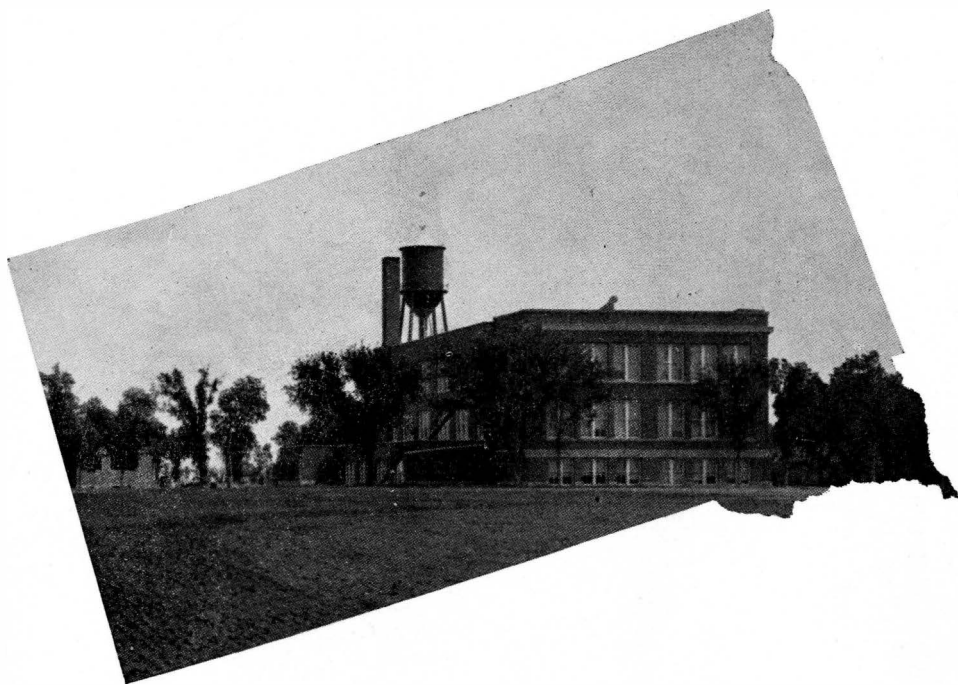
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Community **SCHOOL DISTRICTS IN THE MAKING ❖ ❖**

BULLETIN 404 JUNE 1950



**RURAL SOCIOLOGY DEPARTMENT
Agricultural Experiment Station
SOUTH DAKOTA STATE COLLEGE, BROOKINGS**

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COMMUNITY SCHOOL DISTRICTS IN THE MAKING

By W. F. KUMLIEN¹

The major problem of public school education in South Dakota today centers in the gradual merging of our separate town and country administrative units into unified natural community school districts.

There are six different types of public school districts provided for by school law. However, the principal problem has narrowed down to combining rural school districts located in the surrounding trade and service areas, with that of independent school districts in the town center. In legal terminology the combined district often becomes an independent - consolidated administrative unit. Functionally, it can become a more complete combination of town and country, when conceived of as a community school district.

It would be an error to assume that the problem is new to South Dakota and that no attempts have been made during the first half century to weld town and country areas together into unified school districts (Figs. 1, 2, 3). Three separate types of districts were introduced from outside the state since the rural and independent schools were first organized. Basically, all three types of districts with their respective date of introduction were as follows: Township high school, (1907), independent-consolidated (1913), and county high school (1921).

Two of these types were on a high school level only. The independent-consolidated districts were organized to include both elementary and high school grades operating under one administration. All three units were designed with a general principle in mind, but were adapted to meet the needs of their particular local situations where they were first introduced. The main objective in

each case was to equalize school costs and services of both rural and town areas.

These three types of districts succeeded in the north central states. However, when brought to South Dakota with its sparse population, none of the three types of districts has succeeded as well as originally hoped. Under Illinois or Indiana conditions, a township had sufficient school population and assessed valuation of property to make any one of the three types feasible. Under South Dakota conditions, however, the tax base has usually been inadequate, the enrollments too small, the districts too numerous, and the quality of education too limited, especially in the marginal or more sparsely populated areas.

Up to the present, the best methods of equalization of school costs have been made through state and county aid. The weak spot in these two sources of school income has been in distributing such aid without imposing any minimum eligibility requirements such as pertain to pupil enrollments, preparation and quality of teachers, building facilities, course of study, and transportation of pupils living outside of the town center.

State aid (financial support to schools) has helped in varying degrees, but has not solved the problem. This aid may have even delayed the solution in that some districts have continued intact without any fundamental changes to meet the needs of changing conditions. Unfortunately, many citizens are still thinking in terms of separate town and country areas with two sets of districts. While separate town and country districts were more or less natural in the horse and buggy days, improved roads have caused this set-up to become outmoded in most parts of the state today.

¹Rural Sociologist, South Dakota Agricultural Experiment Station.

Community High School Attendance Centers in South Dakota, 1949-50

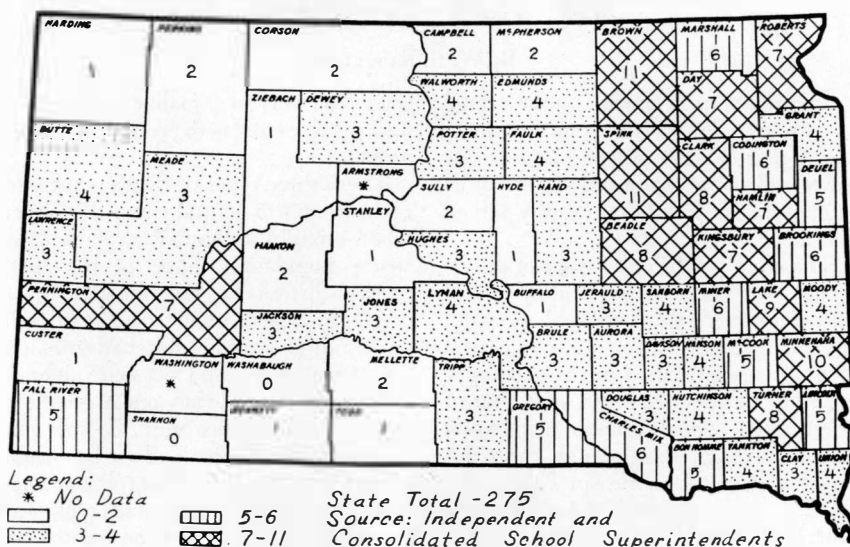


Fig. 1. The state has 275 four-year high schools as of 1949-1950. Note the wide variation in attendance centers per county

Where Beadle County Rural Districts Sent Their High School and Grade School Tuition Pupils in 1949-50

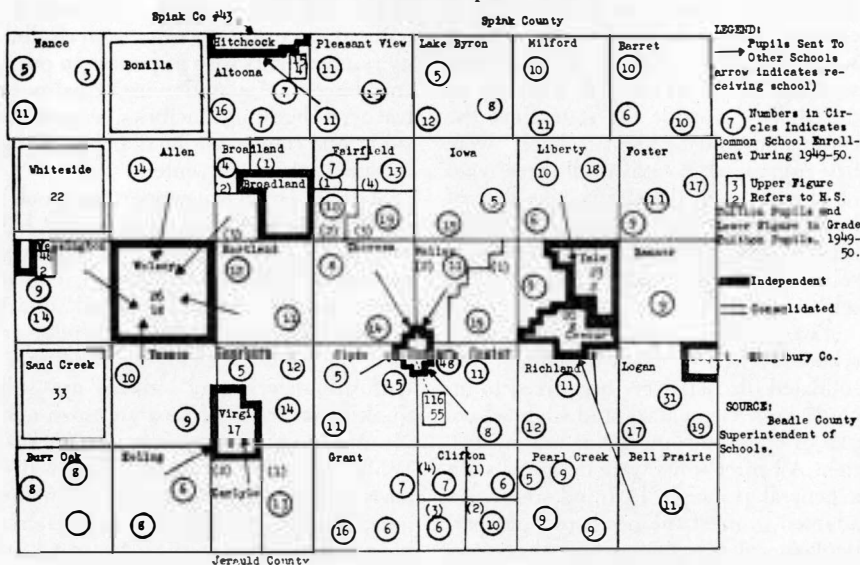


Fig. 2. Huron independent school district serviced 116 non-resident high school students and 55 grade tuition people in 1949-1950

Suggested Rural School Districts Within Transportation Distance of Elk Point

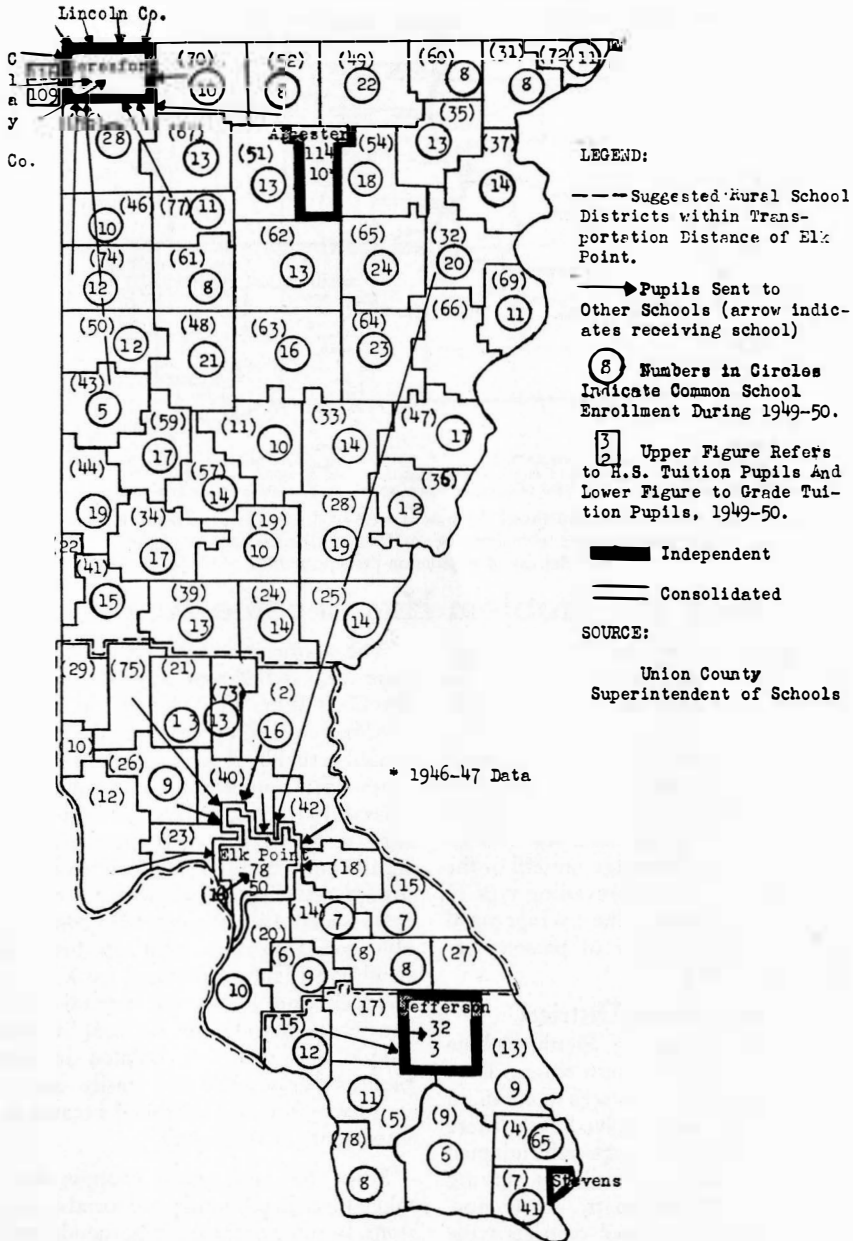
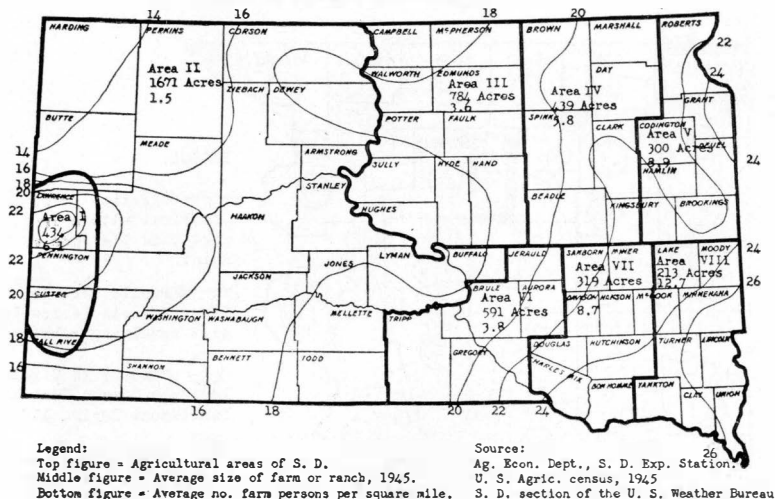


Fig. 3. The consolidated district of Elk Point could have a much wider tax base by including the 21 rural school districts in the dotted trade area.

THE AGRICULTURAL AREAS, AVERAGE SIZE OF FARM OR RANCH AND THE NUMBER OF PERSONS PER SQUARE MILE, AS RELATED TO THE AVERAGE ANNUAL RAINFALL BELTS OF SOUTH DAKOTA



covered that the quarter-section homesteads were too small and, occasionally, well-to-do settlers purchased additional deeded land adjoining the homestead. As settlements extended west beyond the 20-inch rainfall belt, (Fig. 5), the neighborhoods became farther apart and the basis was laid for larger rural districts. In fact, during the decades of the "seventies" and "early eighties," several of the successive territorial superintendents of public instruction recommended the establishment of larger common school districts. General Beadle, who had supervised much of the land surveying during settlement under the Homestead Act, recommended strongly that township rural districts be adopted over the entire state as a standard unit to replace the smaller neighborhood districts.

Finally, however, some of the eastern counties objected to the township district and obtained permission from the Legislature to return to the small district system. It is significant that partially all

of this group of counties lay within, and east of, the 20-inch rainfall belt. During the first 60 years of statehood, rural school district organization, with some minor changes, has remained pretty much intact. Some "patchwork" changes have taken place here and there but the general pattern remains the same.²

Unorganized County Districts

This second type of school district does not differ essentially from the other rural or common school districts of the state. The main difference lies in the relationships between the county superintendent and the board members in an unorganized county school district as compared with the relationships of the county superintendent and the board members in a county that has many rural districts. The situation in the latter case encourages a more formal relationship, especially when there are several hundred board members. However, in an unorganized county, the county superin-

²First Annual Report of the Superintendent of Public Instruction, 1890, pp. 66-70.

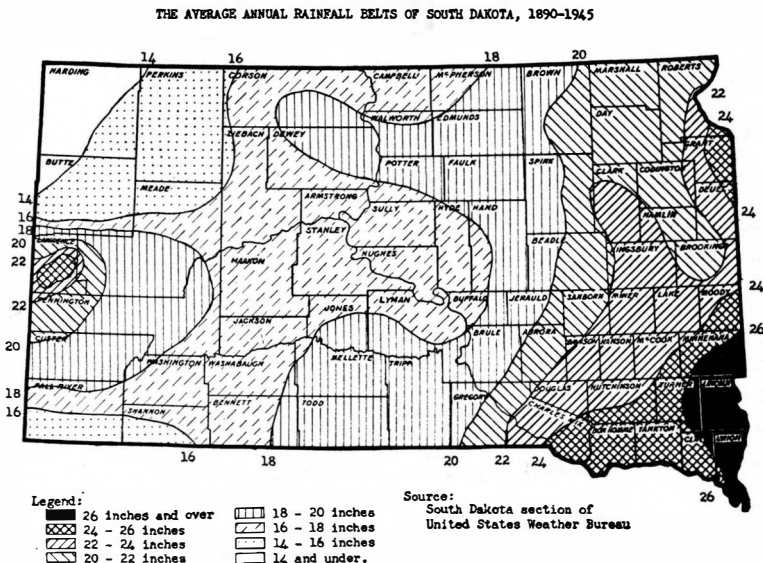


Fig. 5. Compare the ten rainfall belts of the state with the eight agricultural areas shown in Fig. 4

tendent has only three board members, plus a clerk, and a treasurer with whom to work. With only three board members and a large area of jurisdiction, more authority is often delegated because of precedent, confidence, and primary relationships as an expedience in running the schools. This relationship lends itself well to professionalism in school administration, such as exists between a board of education and a city superintendent. This plan of organization has many advantages for certain West River and central South Dakota counties where the farms or ranches are large and the number of people per square mile is few (Fig. 6).

Three such unorganized county districts now operate in South Dakota in the unorganized counties containing Indian reservations. Reference is made particularly to Shannon, Todd, and Washabaugh counties. It is significant that while this type of unorganized county district was established only in the unorganized counties, the general plan

has worked so well that many organized counties have also considered the possibility of using such a county plan because of the simplicity of operation.

Independent School Districts

A third type of school district system gradually grew up for people living in villages and small towns. Many of these smaller villages were outgrowths of rural neighborhoods where open country trade units had conveniently located. Some village settlers had started out on homesteads, but for one reason or another had relinquished their holdings, and moved into the villages to become storekeepers, railroad employees, operators of grain elevators, publishers of newspapers, or had adapted themselves to various opportunities for making a living.

These small villages or towns gradually introduced their own type of school, also inherited from the East. Many of these early town districts had at first

Total Rural School Enrollment By Counties, 1949-50

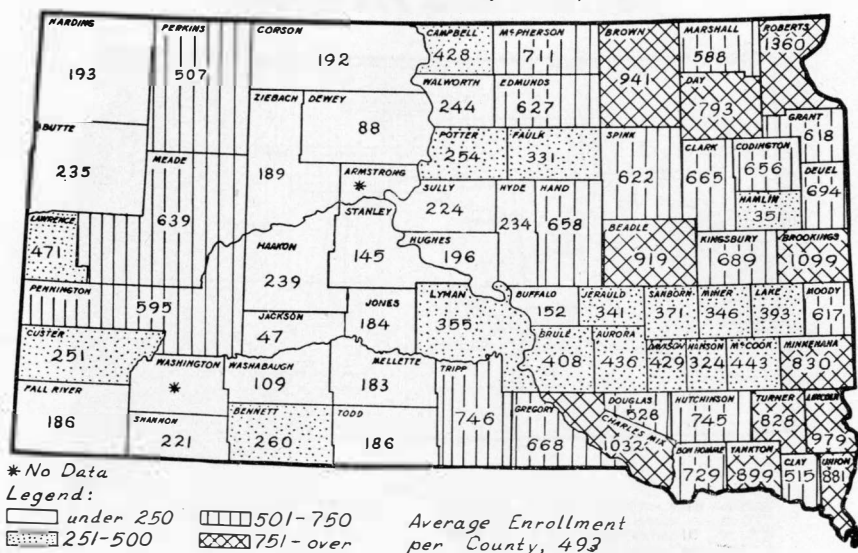


Fig. 6. Most of the West River counties have an average total enrollment of less than 250 rural school pupils. Only three eastern counties have more than 1000

Total Number of Grade School Tuition Pupils by Counties, 1949-50

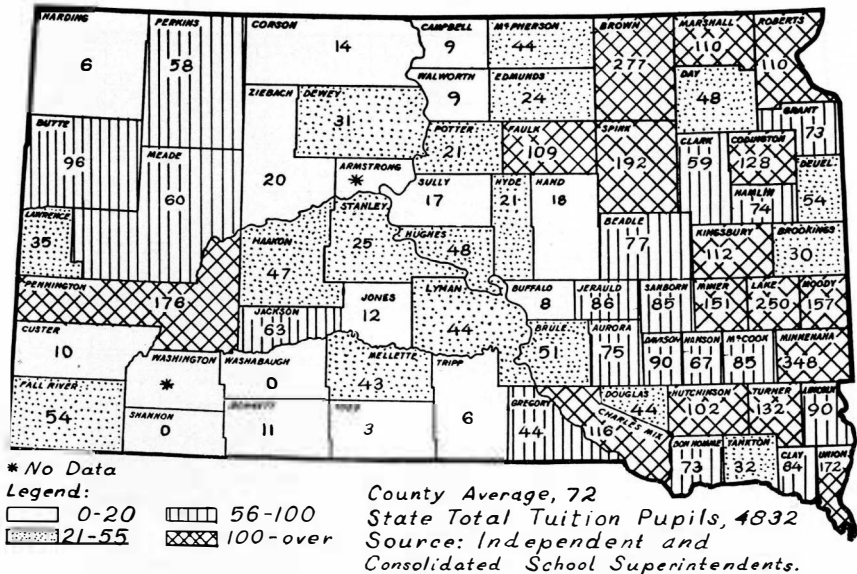


Fig. 8. The number of rural grade school tuition students in the state now totals approximately 5,000 or 45 percent of the high school students

Independent-Consolidated School Districts

Compensating somewhat for the lack of popularity of the township high school in bringing town and country together, a fifth type of school district was introduced as early as 1913. This was known as the independent-consolidated school district. In most cases the tax base was not large and transportation costs were high. Where the school was located in the open country or a very small village, the tax on agricultural land in certain cases proved to be nearly confiscatory.

Soon after World War I the land boom greatly aggravated the situation in the southeastern part of the state. The situation was alleviated by a law, which provides that the tax on agricultural land shall not be more than 8 mills if the assessed valuation of such land is more than \$17 per acre; provided, further, the

school is located in an incorporated town.³

There was no limitation placed on the location of these schools, provided the districts, or parts of districts consolidating met the other requirements of the law.

The peak number of 108 independent-consolidated school districts in the state was reached in 1923. The number of schools dropped down to 80 in 1933-34. The greatest number of failures among consolidated schools were those that were located in the open country. In such cases farm families had to bear all the expenses including transportation. In many of these districts the consolidated district area did not exceed a township in size. With this limitation on the tax base these schools could not compete with larger districts and consequently many were forced to close because of lack of adequate income. In 1943-44 not a single

³The maximum levy on agricultural land was raised for the 1931 biennium to 12.80 mills as an emergency measure.

Where Bennet County Rural Districts Sent Their High School and Grade School Tuition Pupils in 1949-50

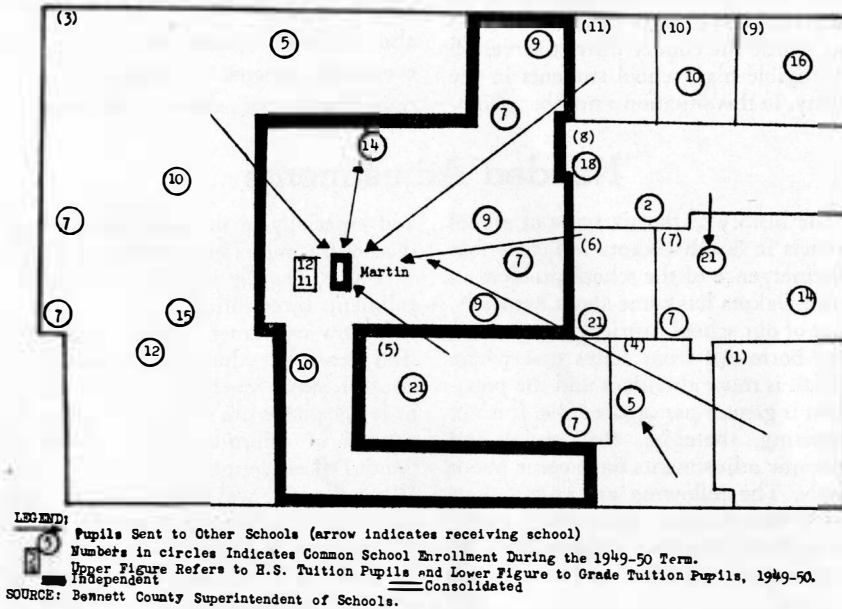


Fig. 9. The town of Martin, with its trade territory, is an independent school district superimposed on the Bennet County high school district. This is the only county high school in the entire state

consolidated school located in the open country had a high school enrollment of 50 pupils.

County High School Districts

A sixth type of district known as a county, or centralized, high school district was organized in Bennett county in 1921. It is the only one of its kind in South Dakota although a few other counties have considered the possibility of reorganizing under such a plan.

This type of district fits particularly well into several counties of the state which have only one main community or town center, centrally located. In these county high school districts, provision is made for emphasizing both agriculture and home economics, as well as any other subject that may be desirable if needed in a particular county. It may be noted that the cost of maintaining such

a county or centralized high school, may not exceed what is now being paid under the present plan in each county for high school students of rural districts to attend high schools as tuition students. Incidentally, if the whole county is included in this particular type of county high school district, the tax base is broader, which frequently reduces the cost per high school pupil.

Another advantage of the counties mentioned above, in which there is but one principal community center, is that there would be little, if any, rivalry between the high school center and neighboring small towns. In most cases the smaller towns do not maintain high schools, but restrict themselves to grade pupils only. Under such a plan, transportation is not provided for rural school pupils attending a nearby school, but is furnished only to those attending the county high school. Martin, in Bennett

county (Fig. 9), is located in two districts. The independent districts serve the grade school pupils in the trade territory, while the county district serves all the eligible high school students in the county. In this situation a number of out-

side rural school districts are sending tuition grade school pupils to Martin also. As roads improve, Martin itself may eventually become a community trade center for a large part of Bennett county.

Needed Adjustments

The history of the six types of school districts in South Dakota indicates that the emergence of the school problem in South Dakota has come about naturally. Most of our school district patterns have been borrowed from states east where rainfall is more abundant and the population is greater per square mile. It is not surprising, therefore, that social and economic adjustments have come about slowly. The following are observations which have become increasingly apparent to those who have lived in the state for a number of years:

1. Differences in physical environment compel considerable local adaptation in school district reorganization. Climatic records during the past 60 years have shown conclusively that there are vital differences in the amount of average annual rainfall in different sections of the state. Types of agriculture, the average size of farm or ranch, and the number of persons per square mile in agricultural areas, are closely correlated with the average rainfall in the area (Fig. 4). Another correlation is the number of high school attendance centers (Fig. 1). Where the average annual rainfall is 20 inches or more, the towns with their schools are closer together and enrollments are greater. The influence of physical environment is further shown by the number of closed schools, and the number of school districts and small enrollments (Figs. 10 and 11).

2. There are disadvantages in small districts. The size of school districts is significant with reference to the density of population, community resources,

and especially to the amount of school district income. This is reflected clearly in Fig. 6, dealing with total school enrollments by counties.

3. Low enrollment schools close first. Ten years of educational research in South Dakota reveal that schools with 6 or fewer pupils are closely related to the percent of common schools closed in South Dakota counties (Figs. 10 and 11). When the state was first settled the early homesteaders did not always fully realize the influence of rainfall on types of farming, size of farm, and the number of persons per square mile (Figs. 4 and 5). Thus it can be seen that counties in western and central South Dakota have suffered a much larger percentage of closed common schools than those in the eastern third of the state lying within the 20-inch rainfall belt.

4. Low income is a serious handicap in school operation. This factor is more obvious under South Dakota conditions because a large proportion of school income is derived from land and property tax, especially in our rural school districts. State aid has gradually increased, and if raised to the average of the 48 states, our school areas in western and central South Dakota would greatly benefit therefrom. There are other ways, however, that local school income could be increased as will be brought out later.

Types of Possible School District Reorganization in South Dakota

Because of the close relationship between the size of villages, towns, and cities to community school districts,

Percent of Common Schools Closed in South Dakota Counties as of 1949-50, Based Upon the Largest Number of Schools Ever to Operate in Each County

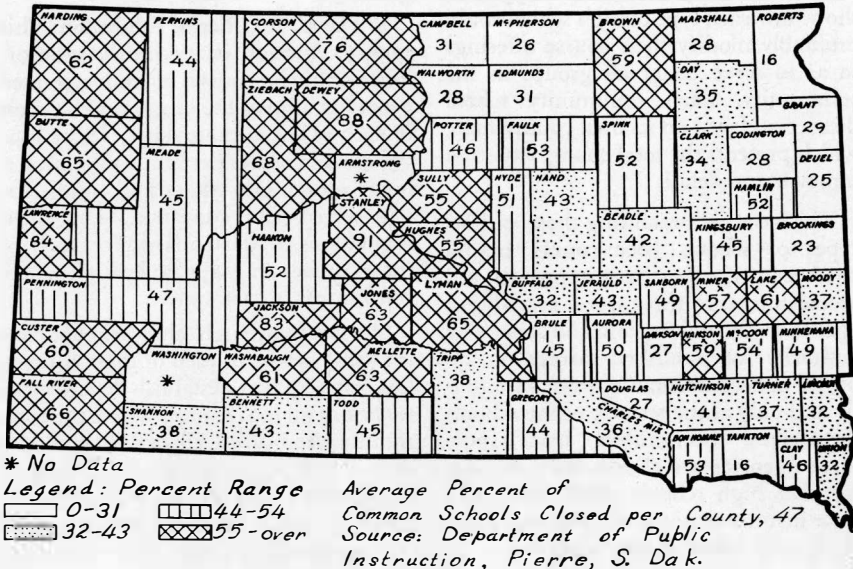


Fig. 10. Counties west of the Missouri river have the largest percent of closed rural schools, as shown by the legend

Percent of Rural Schools By Counties Which Have Enrollments of Six or Fewer Pupils, 1949-50

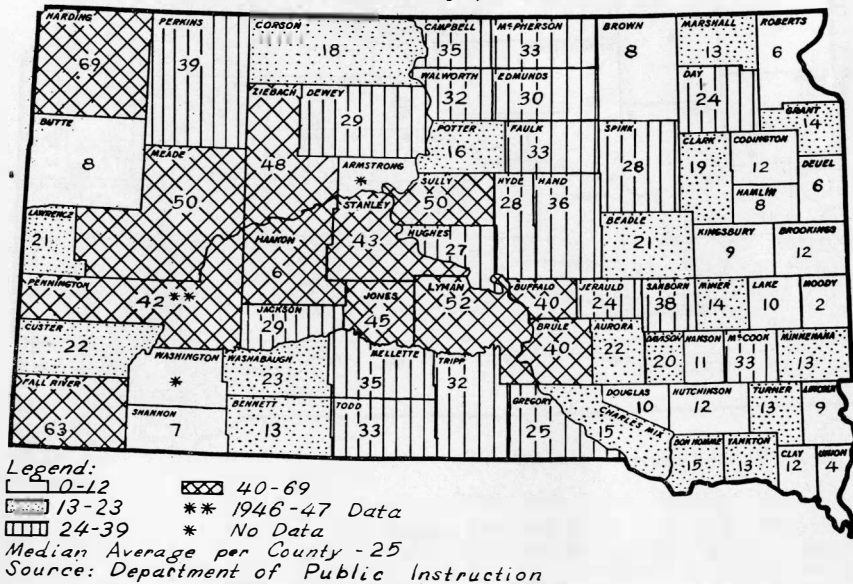


Fig. 11. A similar trend toward closed rural schools is noticeable in the percent of rural schools with six or fewer pupils by counties

(Fig. 12), the various types of school districts in the state have been mapped to show how each type of high school could profitably modify their course offerings so as to serve better all groups in the community. Each community school district is placed on its own county map, which presents the total county situation somewhat in detail.

The basis for presenting these various types of schools (See county maps) has been arrived at from approvals and accreditments by three sets of accrediting agencies—federal, region, and state. The authority for published ratings on approval or accreditation is given voluntarily and only at the request of the schools themselves. Committees from these three agencies are chosen from various member high schools which have had their institution approved and accredited along with other similar schools.

Specifically, the accrediting agencies are:

1. **The U. S. Office of Education.** This agency, through its divisions, sponsors four vocational courses of study operated generally among the larger high schools in each of the various states. These four vocational courses pertain to agriculture, home economics, trades and industries, and distributive education. The rules, regulations, and standards for each of these courses are made up by high school committees in each state.

Obviously, all high schools do not have the same needs for each of these courses, but may request to establish departments for one or all four courses where the community needs are well defined and evident. The high schools establishing such departments may receive federal aid by meeting certain basic requirements relative to that particular course of study,

The Relationship Between the Size of Village, Town and City, to Community School Districts

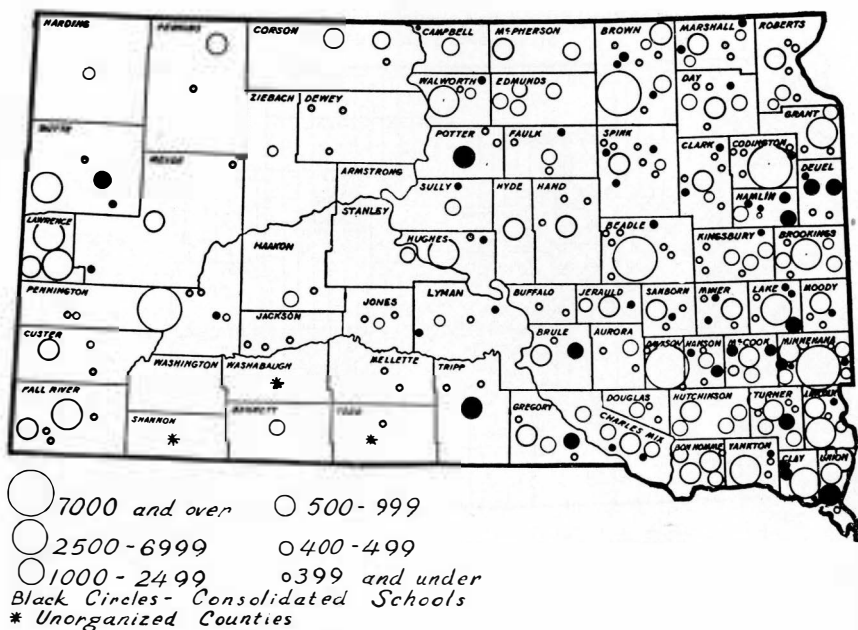


Fig. 12. A close relationship frequently exists between the size of the village, town or city together with the size of enrollment and the effectiveness of the community school districts

based on the preparation and quality of teachers, classroom facilities, and the number of pupils enrolled.

The U. S. Office of Education is national in scope. Its accrediting functions in high schools operate largely through the above four types of vocational curricula.

2. The North Central Association.

This agency is regional in scope and is voluntarily maintained by member institutions of collegiate rank and of secondary schools.

The North Central Association is self-supporting through its member schools. Its rules, regulations, and published list of schools accredited are made up by elected officers and officials. Its official committees are selected from its own institutional personnel. Changes in the rules, regulations, and accreditation are printed annually and sent out to the various member schools.

3. The South Dakota Department of Public Instruction. This agency derives authority through the State Constitution and by changes in the school law from time to time. While its functions are primarily supervisory and administrative, it also approves and accredits work done by the various schools of the state. Naturally, the high schools cooperate closely with the regional and national Office of Education.

Criteria for a Successful "Community School" District

A joint committee of the Department of Rural Education, National Education Association, and a similar committee from the American Rural Sociological Society, have suggested the 14 points below, describing what the characteristics should be of a successful consolidated school district. These points have been modified briefly for adaptation to South Dakota conditions.⁴

1. Such a school district should coincide quite closely with the composite

trade and service area of a village, town or city in which a four-year high school is located. (The minimum-sized community town center should have at least 400 population and good prospects for growth.)

2. The reorganized school district should have a reasonably complete elementary and high school curriculum, including special provisions for adults.

3. It should have a program of well-balanced, extra-curricular activities.

4. There should be at least 25-30 pupils per grade, and preferably a minimum enrollment of 100 pupils in high school.

5. The school should be the center of many community activities.

6. The teachers should be well-trained and experienced.

7. School attendance should be consistently high at all age levels.

8. Transportation of pupils from outside the town should be both adequate and economical.

9. An independent-consolidated school district may have more than one elementary attendance center, but should have at least one high school. (It may be desirable, especially in the more sparsely settled areas of the state, to retain certain elementary rural schools until roads are much improved.)

10. The school plant should be adequate and reasonably modern. It may also be desirable to accumulate a reserve building fund for future construction.

11. The school plant should not be too dependent upon funds from outside the county where the school is located.

12. There should be good town-country cooperation. Both town and country groups should be represented on the school board.

13. A well-balance pupil-teacher ratio is desirable.

14. There should be an adequate tax base for school operation.

⁴Adaptations for South Dakota conditions are indicated within parentheses.

A Proposed Solution

1. South Dakota obviously needs fewer but larger school systems.

2. Primarily, the crux of the problem lies in excessive costs for small and marginal school districts. Such a situation demands more state aid as well as more responsibility for a greater use of resources in local school districts. A continuation of the present dual system of town and country school districts can hardly be justified on the grounds of efficiency. The most practical solution seems to be to combine common school districts with community town centers.

3. The process of combining districts which have high schools in town centers with the adjoining rural districts into one community district is certain to be a long term program. It must be approached through communities of the state on a local level, which in turn would logically lead to county and state action.

4. While there are six different types of school districts at present, the problem is essentially one of cooperation between town and country areas. The trend in population growth shows that an increasing proportion of South Dakota citizens live in villages, towns, and city areas. The latest available census figures show that 53 percent of the population lived in non-farm villages, towns, and cities, while only 47 percent lived on farms. If town and country areas are to be brought into closer cooperative relationship, one of the first phases of the problem must be reached through better transportation facilities for rural children. For this reason the logical next step would be to suggest how this long term program can be brought about.

5. Previous attempts to combine town and country districts have been, thus far, only partially successful.

(a) As previously suggested, township

high school districts, consolidated districts, and county high school districts have never been fully accepted in all parts of the state. Consolidated schools have survived better in the 20-inch rainfall belt than in central or western South Dakota (Fig. 12). Here again the principle of more adequate and well-distributed rainfall, more persons per square mile, and greater resources play their part. Another limiting factor has been that people have adjusted themselves to the imported patterns of small districts. It has been difficult for them to perceive the advantages of larger districts in the sparsely populated areas of the state.

(b) A question which might logically arise is the slowness with which change has taken place in modifying school laws. It is an established fact that it takes from 20 to 30 years for the adoption of a new social invention to be accepted after being first introduced. Most South Dakotans still resist the idea that they are residents of a less humid area in one of the Great Plains states. We must bring about a definite change in our thinking concerning public school education if we are to keep pace with older states not subject to alternate drought and prosperity cycles.

Town Centers Around Which Community School Districts Could Be Organized

1. **Largest urban centers in South Dakota:** There are six such cities which range upwards from 10,000 in population. These urban centers have a sufficient tax base for adequate school support and, therefore, do not always encourage the surrounding rural districts to become a part of their district. The six cities follow: Aberdeen, Huron, Mitchell, Rapid City, Sioux Falls, and Watertown.⁵

⁵The population of all civil and political units has been taken from the preliminary and unofficial returns of the 1950 South Dakota Census.

These larger urban centers all have independent districts at present. Judging from the past experience of rural people in South Dakota and from other nearby states, these larger city centers have been considered too large to combine with adjoining rural districts into independent-consolidated school districts. Even though the urban and rural districts do not consolidate, a good community school relationship could be brought about through course offerings such as vocational agriculture, home economics, trades and industries, and distributive education based on the vocational needs of the respective student bodies. The locations of these urban centers in the state are shown in Fig. 12, and their various accreditments are described in Table 3. These cities are already offering valuable service, especially in vocational training, to their surrounding trade and service areas.

The city of Huron in Beadle county is offered as a typical example of this larger urban group in South Dakota (Fig. 2). This type of community center fits in well with the newer concept of community school districts.⁶ In the type of vocational courses offered for both town and country people, it might be well if the teachers would organize special committees to help guide the policies of each course and to help sponsor special extra-curricular activities in connection with the high school pupils enrolled. At present, each of these six largest urban centers in the state has a surprisingly large enrollment of rural high school and elementary tuition pupils from the trade and service areas surrounding each city (Table 3).

2. Smaller urban community centers (2500-9999): South Dakota has several such cities: Belle Fourche, Canton, Deadwood, Hot Springs, Lead, Madison, Milbank, Mobridge, Pierre, Vermillion, and Yankton. These communi-

ty centers are independent districts. None of these independent school districts, however, has reorganized as independent-consolidated schools.

There are a few of this size in other Middle Western states. Only one town of nearly 2500 has an independent-consolidated school district—located at Winner, South Dakota. As a rule, South Dakota farm people have not been as much interested in combining with these larger places as they have with the smaller towns. Incidentally, this also has been true of other primary social institutions such as the church, library, and recreation groups.

To illustrate this particular group of cities from 2500 to 9999 population, see Fig. 13 and Table 3 of Butte county with special reference to Belle Fourche. This city is the county seat of Butte county and probably more urbanized than most cities of similar size in the state. Belle Fourche is very well-located for getting rural districts interested in joining with it as an independent-consolidated school district. This is probably due to the fact that a large number of tourists visit it each year in connection with the Black Hills and the irrigation project.

Belle Fourche is also approved by the North Central Association and now offers vocational home economics as well as a course in industrial arts. By expanding their tax base they could well afford to offer other vocational courses such as agriculture and commercial courses which would be of interest to both farm and town people. The city of Belle Fourche is located in the west end of the Belle Fourche irrigation project and has a wide trade and service territory from all sides of the city. The somewhat smaller town of Newell (Table 4) is on the eastern end of the county and has a good patronage of agricultural and home economics students from its surrounding trade and service territory.

⁶Hamlin, Herbert, *Agricultural Education in Community Schools*, Ch. 1, "The Community School Concept."

Where Butte County Rural Districts Sent Their High School and
Grade School Tuition Pupils in 1949-50

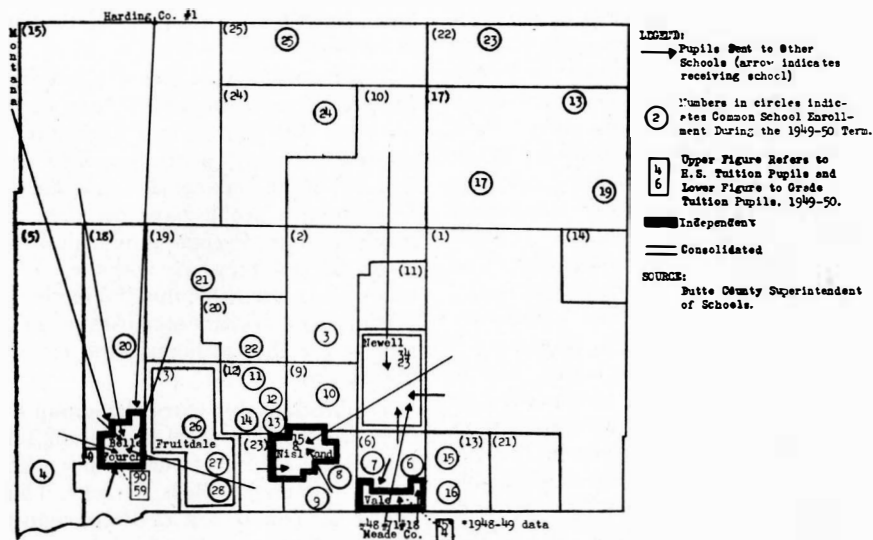


Fig. 13. Belle Fourche was selected as typical of medium-size town of between 1,000-2,499 population. The preliminary 1950 census, however, indicated that the population was 3,517

3. Medium-sized towns (1000-2499):

This group of medium-sized towns includes 28 independent school districts as well as the three largest consolidated school districts in the state. Under South Dakota conditions this size of town is usually considered the most ideal for serving both town and country people. According to the official high school directory for 1949-50, most of these towns have approximately one-half of their high school enrollment from the town where the school is located and the other half from their respective trade and service territory.

To illustrate this group we have selected Highmore in Hyde county (Table 3, Fig. 14). Particular note should be taken of the location of Highmore. This county is one of 14 or 15 counties where there is only one main community center. Eighty-one rural high school tuition students and 21 grade school tuition pupils attend from the surrounding territory. The district itself is independent, but be-

cause it is the county seat and the only community center of any size, it is an ideal location for an independent-consolidated school.

In this same group of medium-sized towns, a map of Union County is shown to illustrate the second largest town located in an independent-consolidated school district in the state (Fig. 3). Elk Point is also a county seat town and is ideally located to expand its tax base by adding several common school districts. At least nine of these districts are already sending tuition pupils to Elk Point. The dotted lines have been inserted to suggest certain districts which might wish to be included in the Elk Point independent-consolidated district.

4. Minimum-sized towns, (400-999):

This group of 70 minimum-sized towns includes the lower minimum suggested for a community school district. A town which is less than 400 in population does not usually have a sufficient tax base on its agricultural land to pay large trans-

Where Hyde County Districts Sent Their High School and
Grade School Tuition Pupils in 1949-50

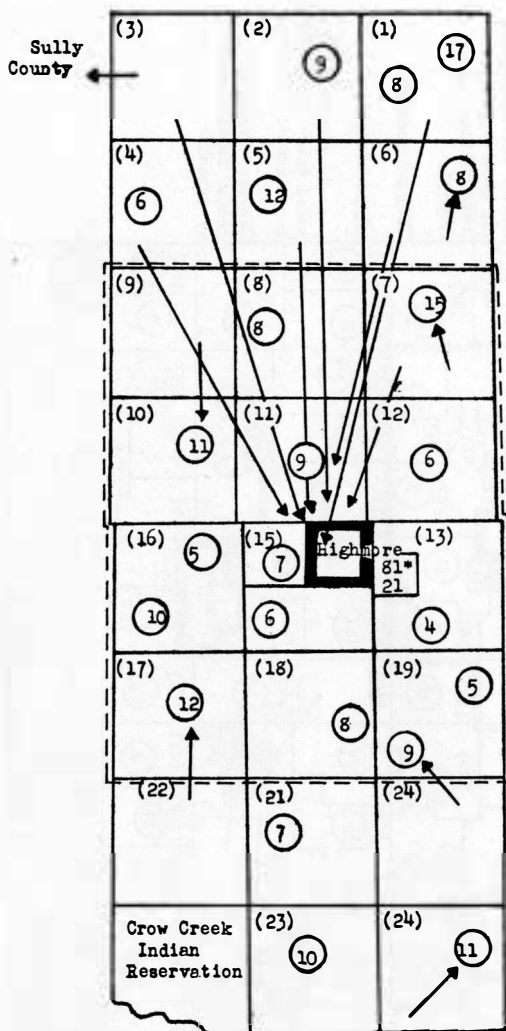


Fig. 14. Hyde county sends most of the rural high school and grade school tuition students to Highmore, the county seat. The dotted lines surrounding Highmore indicate the rural school districts within transportation distance that could be included as a part of Highmore district tax base.

* 1946-47 Data

LEGEND:

→ Pupils Sent to Other Schools (arrow indicates receiving school)

5

Numbers in circles Indicates Common School Enrollment During the 1949-50 Term.

81
21

Upper Figure Refers to H. S. Tuition Pupils and Lower Figure to Grade Tuition Pupils, 1949-50.

Independent Consolidated

--- Suggested Rural School Districts within Transportation Distance from Highmore.

SOURCE: Hyde County Superintendent of Schools.

Where Brookings County Rural Districts Sent Their High School and Grade School Tuition Pupils in 1949-50

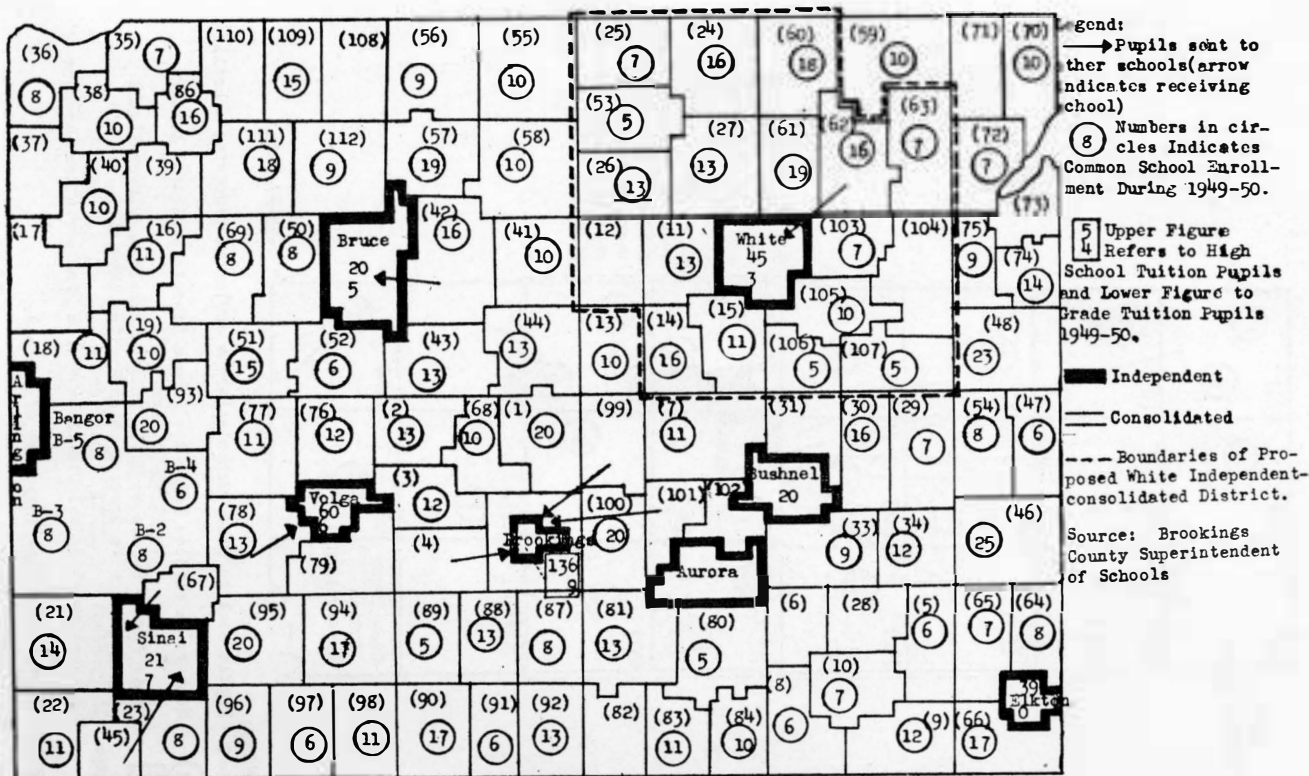


Fig. 15. The town of White, with slightly less than 500 population, attempted to interest its surrounding official school districts in consolidating with it. A preliminary unofficial test vote was taken, but the idea was dropped temporarily due to lack of interest among the rural people

portation costs. Transportation charges constitute a sizeable proportion of an independent-consolidated school budget. Thus the town centers of 400 population or above can save on costs appreciably by not having too many students to transport in proportion to the total school enrollment. This has been checked with South Dakota consolidated school budgets and seems to be a well-established fact. In the larger, more thickly populated states, 1000 population for the community center is considered a workable minimum. Under our physical and spatial conditions, however, the minimum has been reduced to 400 because of the pioneering stage of our development. Out of this group of 70 minimum-sized towns, 55 are independent school districts and 15 are independent-consolidated districts.

Brookings county (Fig. 15) has been selected to illustrate how the typical small town of White with its "minimum-sized" population of 471 has been considering reorganizing from an independent district into one that is independent-consolidated. A carefully prepared preliminary survey has been made to demonstrate to 17 surrounding rural districts that it would be to their advantage to make such a change. The present White district cannot expand much further with its present resources. It is well located, however, to serve a large number of rural districts and thus extend the tax base so as to offer better school service to both town and country.

Castlewood, (Fig. 16), a recently reorganized independent-consolidated school district in Hamlin county, has been chosen to illustrate further how this size town center (400-1000) has succeeded in expanding its resources so as to serve the entire community area better.⁷ The reorganization of the Castlewood independent district took place in 1948 without the aid of any special campaign on a

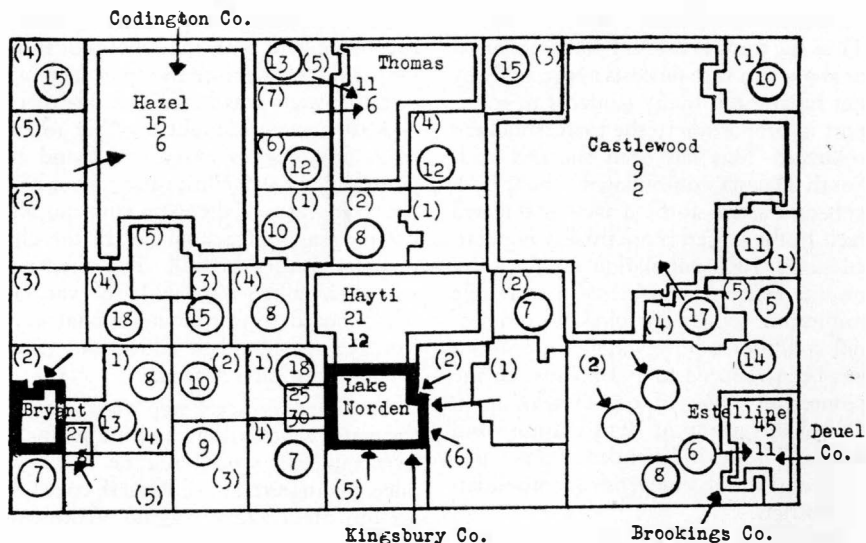
statewide basis. An excellent survey was made of the rural districts to be invited to join. A number of preliminary meetings were held with the officers of individual districts before the final meeting of all districts was held. The boards of education were brought together to explain and discuss every detail and to point out what facilities the school had for taking care of the extra rural pupils, not only in high school but in the elementary grades as well. The situation was then talked over with the various school boards as to what additional services, if any, should be added and what it would cost each district.

Another significant step was to assure the rural schools that a demand for a new building would not be made at once, but deferred until the cash could be accumulated. There was no attempt to high pressure any of the rural schools, and they were given plenty of time to look into the situation thoroughly. Personal interviews with the rural pupils disclosed that a good feeling exists between the rural and town groups. Both felt that the change, providing an enlarged tax base, improved the service to town and country people. Probably the most significant thing about the preliminary reorganization move was the frankness and sincerity used in presenting both the advantages and disadvantages to the various rural groups involved. The final point which helped them to decide to join the reorganized group was the frank discussion by the rural boards as to what the alternative would be if the Castlewood high school service had to be dropped from the community.

Five out of seven school districts in Hamlin county, are independent-consolidated. At least two of these districts are now definitely considering how to expand their tax base by bringing in additional rural school districts. The action of these reorganizations has no doubt in-

⁷Exhibit 1, appendix. A news story, datelined from Castlewood, South Dakota, as of August 2, 1949, describes how the reorganization took place, and how some of the problems have been solved.

Where Hamlin County Rural Districts Sent Their High and Grade School Tuition Pupils in 1949-50



LEGEND:

→ Pupils Sent to Other Schools (arrow indicates receiving school)

6 Numbers in circles indicated Common School Enrollment During 1949-50

5
4 Upper Figure Refers to H.S. Tuition Pupils and Lower Figure to Grade Tuition Pupils, 1949-50.

Independent

Consolidated

SOURCE:

Hamlin County Superintendent of Schools.

Fig. 16. An unusually successful venture in consolidation was made by the Castlewood Independent district in 1948-1949

fluenced certain neighboring independent schools in other counties to change over to become independent-consolidated school districts or community units.

5. Small-sized hamlets or villages (399 or less): This group of 156 small places is a miscellaneous collection of all six types of school districts in the state. Ninety-eight districts are independent, 59 are independent-consolidated, while three are unorganized districts. This group may be considered most marginal as far as reorganization is concerned (Fig. 12).

Four small towns located in independent districts are cited here for illustrative purposes. Yale, Cavour, and Virgil are typical of this class. Broadland was also in this group until a few years ago, but is now closed. Many of these towns are fairly old, but for one reason or another have never grown beyond a certain point. In fact, many of them are smaller in population than they were several years ago.

The present trend might indicate that the closing of many of the schools in

these small hamlets or villages is probably just a matter of time. A large proportion of the high schools in these districts now have less than 50 pupils and some have less than 10. A total of 30 high schools have closed since 1908, leaving a remainder of 275. Thus in 42 years, an average of five schools per year, offering from one to four years of high school work, have closed and not reopened.

It is quite likely that this trend will continue for a number of years to come. Some schools were poorly located because they were surrounded by other

nearby schools with whom they could not compete. Many of these same little towns have never been natural community areas and may never grow into more than a neighborhood hamlet. A number of these same little towns have never had more than 50 pupils even during their peak years. There will be some towns of less than 400 that will doubtless grow in population over a period of years. It is quite likely, however, that in time, 150 four-year high schools will be able to serve the entire state, giving better quality service through the reorganization of school districts.

Summary and Conclusions

1. The "community school concept" is relatively new in educational terminology and can be made to have much more vital content for both town and country people than it has had during the first half of this century.

2. Borrowed patterns of township and county high school districts, as well as consolidated school districts, have not been fully adapted as yet to South Dakota environmental conditions.

3. The significance of reorganized school districts based on "natural community patterns" has not been fully recognized, to date, by either town or country groups.

4. It is a well-established fact that it takes from 20 to 30 years to complete the adoption of a new social invention after it has once been introduced. The adaptation of any of the three types of districts attempting to combine town and country areas has been retarded in a less humid section like the Great Plains. The early settlers imitated and accepted these three types of school districts because they worked well in the more humid regions. The problem is that of selling the idea of enlarging the tax base by including more area to serve the "natural" community more efficiently.

5. The reorganization of school dis-

tricts on a community basis is a much larger task than merely passing a law. South Dakota communities differ widely in their varying stages of growth and development. Our present number of 275 high schools will doubtless continue to decrease in numbers just as they have in the past 30-40 years. The rural schools have closed slightly over 47 percent of the original peak numbers by counties. Since 1918 an average of 68 common schools have closed per year. Over 60 percent of small schools offering from one to four years of high school work have closed since 1908.⁸

6. Because of the persistence of local pride, the process of adjustment through reorganization of school districts will probably proceed slowly.

7. A sizeable number of school districts in towns of 400 or more population are more or less amenable to reorganization by local action under our existing school laws. The adoption of such a plan, however, will not be soon. An urgent need exists for minor simplifications in school legislation to facilitate local community action by permissive voluntary effort. A few well-distributed, successful community reorganizations of school districts would do wonders in getting such a movement under way.

⁸Authority for this data has been taken from the high school directories since 1908.

Appendix

Table 1. Number and Percent of Common Schools Closed in South Dakota Counties as of 1949-50,
Based Upon the Peak Number of Schools Ever Operated in Each County

	Peak number	Present number	Closed schools	Percent closed		Peak number	Present number	Closed schools	Percent closed
The State	5902	3112	2790	47	Hyde	51	25	26	51
Aurora	84	42	42	50	Jackson	36	6	30	83
Beadle	136	79	57	42	Jerauld	61	35	26	43
Bennett	40	23	17	43	Jones	60	22	38	63
Bon Homme	131	65	66	53	Kingsbury	116	64	52	45
Brookings	113	90	23	23	Lake	87	34	53	61
Brown	195	79	116	59	Lawrence	107	18	89	84
Brule	90	50	40	45	Lincoln	101	69	32	32
Buffalo	25	17	8	32	Lyman	132	49	83	65
Butte	63	21	42	65	McCook	102	47	55	54
Campbell	74	51	8	31	McPherson	105	78	27	26
Charles Mix	150	96	54	36	Marshall	78	55	23	28
Clark	103	68	35	34	Meade	154	84	70	45
Clay	65	35	30	46	Mellette	51	19	32	63
Codington	69	50	19	28	Miner	72	31	41	57
Corson	87	21	66	76	Minnehaha	127	65	62	49
Custer	60	24	36	60	Moody	68	43	25	37
Davison	52	38	14	27	Pennington	113	60	53	47
Day	118	77	41	35	Perkins	121	68	53	44
Deuel	73	55	18	25	Potter	52	28	24	46
Dewey	43	5	38	88	Roberts	134	112	22	16
Douglas	66	48	18	27	Sanborn	70	36	34	49
Edmunds	98	68	30	31	Shannon	26	16	10	38
Fall River	70	24	46	66	Spink	144	69	75	52
Faulk	75	35	40	53	Stanley	181	17	164	91
Grant	88	62	26	29	Sully	64	29	35	55
Gregory	115	64	51	44	Todd	56	31	25	45
Haakon	77	37	41	52	Tripp	135	84	51	38
Hamlin	67	28	39	52	Turner	109	69	40	37
Hand	125	71	54	43	Union	81	55	26	32
Hanson	61	25	36	59	Walworth	76	55	21	28
Harding	87	33	54	62	Washabaugh	28	11	17	61
Hughes	44	20	24	55	Yankton	76	64	12	16
Hutchinson	112	66	46	41	Ziebach	72	23	49	68

Table 2. "Community School Attendance Areas"* in South Dakota, 1949-50

County	H. S. tuition pupils	Grade tuition pupils	County	H. S. tuition pupils	Grade tuition pupils
Aurora			Campbell		
Plankinton	51	49	Herreid	70	6
Stickney	39	9	Pollock	31	3
White Lake	36	17		101	9
	126	75	Charles Mix		
Beadle			Geddes	35	42
Bonilla	28†	0	Lake Andes	30	40
Cavour	20	8	Platte	93	2
Hitchcock	15	4	Ravinia	27	21
Huron	116	35	Wagner	74	11
Virgil	17	8	Pickstown	0	0
Wessington	46	2		259	116
Wolsey	26	18	Clark		
Yale	23	2	Bradley	17	2
	291	77	Clark	82	13
Bennett			Garden City	11	5
Martin	12	11	Logan	7	0
Bon Homme			Raymond	13	8
Avon	49	3†	Thorp (Garden City)	4	0
Scotland	133	31	Vienna	13	23
Springfield	46	4	Willow Lake	78	8
Tabor	20	1		225	59
Tyndall	70	34	Clay		
	318	73	Burbank	0	0
Brookings			Meckling	21	31
Brookings	136	9	Vermillion	110	21
Bruce	20	5	Wakonda	27	32
Elkton	39	0		158	84
Sinai	21	7	Codington		
Volga	60	6	Florence	28	4
White	45	3	Henry	31	70
	321	30	South Shore	29	4†
Brown			Wallace	13	19
Aberdeen	150	47	Watertown	130	30
Barnard	24	52	Waverly	4	1
Bath	6	7		235	128
Claremont	27	42	Corson		
Columbia	24	1	McIntosh	27	3
Frederick	31	18	McLaughlin	16	11
Groton	77	46		43	14
Hecla	49	10	Custer		
Stratford	10	20	Buffalo Gap	10	9
Warner	22	21	Custer	51	1
Westport	15	13		61	10
	435	277	Davison		
Brule			Ethan	34	14
Chamberlain	83	12	Mitchell	74	64
Kimball	50	20	Mount Vernon	50	12
Pukwana	20	19		158	90
	153	51	Day		
Buffalo			Andover	28	9
Gann Valley	15	8	Bristol	50	7
Butte			Lily	12	0
Belle Fourche	90	59	Pierpont	18	11
Newell	34	25	Roslyn	19	7
Nisland	15	8	Waubay	46	10†
Vale	0	4	Webster	106	4
	139	96		279	48

Table 2. (Continued)

County	H. S. tuition pupils	Grade tuition pupils	County	H. S. tuition pupils	Grade tuition pupils
Deuel			Hamlin		
Astoria	36	1	Bryant	27	8
Clear Lake	81	27	Castlewood	9	2
Gary	18	12	Estelline	45	10
Goodwin	32	1	Hayti	21	12
Toronto	14	13	Hazel	15	6
	181	54	Lake Norden	25	30
			Thomas	11	6
				153	74
Dewey			Hand		
Eagle Butte	28	15	Miller	105	4
Isabel	22	12	Ree Heights	19	11
Timber Lake	21	4	St. Lawrence	20	3
	71	31		144	18
Douglas			Hanson		
Armour	56	19	Alexandria	37	26
Corsica	60	10	Edgerton (Farmer)	13	13
Delmont	42	15	Emery	20	19
	158	44	Fulton	18	9
				97	67
Edmunds			Harding		
Bowdle	40	6	Buffalo	32	6
Hosmer	23	1	Hughes		
Ipswich	80	3	Blunt	13	8
Roscoe	17	14	Harrold	11	9+
	160	24	Pierre	105	31
				129	48
Fall River			Hutchinson		
Ardmore	2	3	Freeman	51	16
Edgemont	12	3	Menno	62	37
Hot Springs	67	32	Parkston	109	41
Oelrichs	4	11	Tripp	43	8
Provo	5+	5		265	102
	90	54			
Faulk			Hyde		
Cresbard	40	42	Highmore	81+	21
Faulkton	70	33	Jackson		
Onaka	12	16	Belvidere	12	19+
Orient	18	18	Interior	17	11
	140	109	Kadoka	48	33
				77	63
Grant			Jerauld		
Big Stone	20	25	Alpena	40	37
Milbank	129	15	Lane	12	7
Reville	44	18	Wessington Springs	112	12
Strandburg	35	15		164	56
	228	73			
Gregory			Jones		
Bonesteel	39	39	Draper	13	11
Burke	101	22	Murdo	17	0+
Dallas	18	2	Okaton	15	1
Fairfax	24	21		45	12
Gregory	82	2			
	264	86			
Haakon					
Midland	27	25			
Philip	63	22			
	90	47			

Table 2. (Continued)

County	H. S. tuition pupils	Grade tuition pupils	County	H. S. tuition pupils	Grade tuition pupils
Kingsbury			Meade		
Arlington	79	28	Faith	36	33
Bancroft	5	0	Piedmont	4	0
DeSmet	77	28	Sturgis	120	27
Erwin	11	8		160	60
Iroquois	24	21	Mellette		
Lake Preston	67	21	White River	30	29
Oldham	52	6	Wood	0	14
	315	112		30	43
Lake			Miner		
Chester	51	17	Argonne	16	16
Madison (Central)	8	5	Canova	27	0
Madison (Franklin)	10	50	Canova (Burbank)	42†	0†
Madison (Eastern)	62	12	Carthage	34	75
Madison (Orland)	16	23	Fedora	20	5
Ramona	18	21	Howard	50	55
Rutland	51	35		189	151
Wentworth	0	60	Minnehaha		
Winfred	18	27	Baltic	27	80
	234	250	Brandon	47	50
Lawrence			Colton	28	39
Deadwood	25	1	Dell Rapids	43	7
Lead	70	8	Garretson	74	14
Spearfish	76	26	Hartford	19	13
	171	35	Humboldt	48	12
Lincoln			Lyons	53	49
Canton	105	27	Sioux Falls	167	53
Harrisburg	36	8	Valley Springs	15	31
Hudson	42	45		521	348
Lennox	74	10	Moody		
Worthing	5	0	Colman	41	50
	262	90	Egan	43	40
Lyman			Flandreau	72	52
Kennebec	18	12	Trent	23	15
Presho	29	17		179	157
Reliance	23	12	Pennington		
Vivian	9	3	Hill City	17	3
	79	44	Keystone	1	4
McCook			New Underwood	51	4
Bridgewater	58	10	Quinn	35	17†
Canistota	36	24	Rapid City	223	132
Montrose	32	33	Wall	28	15
Salem	52	7	Wasta	7	1
Spencer	16	11†		362	176
	194	85	Perkins		
McPherson			Bison	33	8
Eureka	71	41	Lemmon	141	50
Leola	54	3		174	58
	125	44	Potter		
Marshall			Gettysburg	89	17
Weston (Amherst)	2	4	Hoven	62†	0
Britton	19	57	Lebanon	3	4
Kidder	15	8		154	21
Lake City	15	10			
Langford	40	13			
Veblen	53	18			
	144	110			

Table 2. (Continued)

County	H. S. tuition pupils	Grade tuition pupils	County	H. S. tuition pupils	Grade tuition pupils
Roberts			Turner		
Corona	18	26	Centerville	62	31
New Effington	33	9	Chancellor	26	6
Peever	17	3	Davis	6	6
Rosholt	38	23	Hurley	50	28
Sisseton	148†	17	Marion	44	3†
Summit	29	3	Monroe	19	1
Wilmot	52	29	Parker	74	49
	335	110	Viborg	64	8†
Sanborn				345	132
Artesian	50	20	Union		
Forrestburg	11†	21	Alcester	114	10†
Letcher	49	12	Beresford	116	109
Woonsocket	42	32	Elk Point	78	50
	152	85	Jefferson	32	3
Spink				340	172
Ashton	6	16	Walworth		
Athol	8	11	Glenham	39	3
Brentford	38	50	Java	18	4
Conde	30	20	Mobridge	14	0
Doland	50	16	Selby	22	2
Frankfort	9	9		93	9
Mellette	9	3	Yankton		
Northville	18	8	Gayville	43	7
Redfield	132	13	Irene	84	12
Tulare	19	34	Yankton	111	6
Turton	13	12	Volin	11	7
	332	192		249	32
Stanley			Zieback		
Fort Pierre	13	25	Dupree	36	20
Sully			Totals	11,389	4832
Agar	13	4			
Onida	45	13			
	58	17			
Todd					
Mission	18	3			
Tripp					
Colome	75	†			
Winner	135	1			
Witten	17	5			
	227	6			

*Communities operating public high schools, but also serving tuition pupils (H.S. and grade) attending from surrounding districts.

†1946-47 data

‡No data

Table 3. Accredited Independent High Schools with Their Rural Tuition Pupils

Town	Population	ACCREDITMENT			Rural Tuition Pupils		
		North Central	Voc. H.Ec.	Voc. Ag.	Trades and Industries	Distributive Education	High School Grades
Aberdeen*	18,103	x	x	x	x		150 47
Alcester	499	x	x	x			114 10
Alexandria* ..	570	x					37 26
Arlington	917		x				79 28
Arinour*	734		x	x			56 19
Belle Fourche* ..	2,603		x				90 59
Beresford	1,590			x			116 109
Britton*	1,340		x				19 57
Brookings*	5,218		x	x			136 9
Bryant	535						27 8
Canistota	562		x				36 24
Canton*	2,538		x	x	x		105 27
Centerville	985		x				62 31
Clark*	1,314		x	x			82 13
Colome	360						75
Custer*	1,894		x		x		51 1
Deadwood*	3,412		x				25 1
De Smet*	903		x	x			77 28
Doland	455			x			50 16
Edgemont	1,082		x		x		12 3
Eureka	1,390		x				71 41
Faith	360		x		x		36 33
Faulton*	640						70 33
Flandreau*	1,850		x	x	x		72 52
Garretson	575		x				74 14
Gregory	1,100		x	x			82 2
Groton	953		x	x			77 46
Highmore*	1,004						81 21
Hot Springs* ..	2,770		x		x	x	67 32
Howard*	1,173	x	x				50 55
Huron*	11,146	x		x	x	x	116 35
Ipswich*	887		x				80 3
Lake Preston ..	872		x				67 21
Lead	5,016		x		x	x	70 8
Lemmon	1,650		x				141 50
Lennox	1,097		x	x			74 10
Madison (Central)*	5,328		x		x	x	8 5
Milbank*	2,778		x	x			129 15
Miller*	1,463		x	x			105 4
Mitchell*	9,894		x		x	x	74 64
Mobridge	3,127		x		x		14 0
Onida*	523						45 13
Parker*	1,153		x	x			74 49
Parkston	1,301		x	x			109 41
Pierre*	4,218		x				105 4
Platte	879		x	x			14 0
Rapid City*	17,262	x			x	x	223 132
Redfield*	2,248		x	x			132 13
Salem*	1,219		x	x			52 7
Scotland	1,054		x	x			133 31
Sioux Falls* ..	42,343		x	x	x		167 53
Sisseton*	2,056		x	x	x	x	148 17
Spearfish	2,354		x	x			76 26
Sturgis*	2,251		x				120 27
Tyndall*	1,177		x	x			70 34
Vermillion* ..	3,608		x	x			110 21
Viborg	615		x				64 8
Volga	545		x	x			60 6
Wagner	1,122		x	x			74 11
Watertown* ..	10,984		x	x	x	x	130 30
Waubay	777		x				46 10
Webster*	2,076		x	x			106 4
Wessington ..	324			x			46 2
Wessington Springs*	1,222	x	x	x			112 12
Wilmot	538		x	x			52 29
Yankton*	6,843	x	x		x	x	111 6

*County seat towns

Table 4. Accredited Independent-Consolidated High Schools with Their Rural Tuition Pupils

Town	Population	ACCREDITMENT			Rural Tuition Pupils	
		North Central	Voc. Hec.	Voc. Ag.	High School	Grade
Bonesteel	501				39	39
Castlewood	442		x		9	2
Chester	555		x	x	51	17
Clear Lake*	825	x	x		81	27
Elk Point*	1,272	x	x		78	50
Estelline	559				13	13
Gary	519				18	12
Gettysburg*	1,264		x		89	17
Humboldt	404				48	12
Hurley	535				50	28
Irene	414				84	12
Kimball	941				50	20
Montrose	423				32	33
Newell	642				34	25
Selby*	568				22	2
Spencer	485		x		16	11
Wakonda	444		x		27	32
Winner*	2,306				135	1

*County Seat Towns

Exhibit A. Newsstory of School District Reorganization in Castlewood, South Dakota

TAXES EASED BY UNITING NINE SCHOOLS

(Hamlin County Republican)

\$16,800 Building Fund Included in Year's Achievements

Castlewood, S. D., Aug. 2, 1949—Consolidation of nine common school districts in this region has proved to be a success during its first year of operation, M. A. Sorenson, superintendent, reports.

Taxes have been equalized in the community, eliminating a heavy load that had been carried as a result of increasing costs of education during and after the war. A new building fund of \$16,800 has been set aside and by December will amount to \$30,000. Much of this money was obtained from cash on hand in the districts and the sale of the common school buildings.

120 From Country

School buses have brought 120 rural pupils in the 100 square mile consolidated district to school each day taking responsibility from the parents. Hot lunches have been provided at 20 cents per meal. Needed community cooperation has been received since the adoption of the plan a year ago, the superintendent said.

During the year there has been a capital outlay of \$12,000 representing money spent in modernizing the school plant, lighting improvements, building remodeling and the purchase of a school dwelling.

Tuition Insufficient

The question of consolidation came up the spring of 1948 when tuitions were not sufficient to meet yearly costs and the tax load was raised to the limit. The area faced the possibility of registering warrants and issuing bonds without any major improvements having been made in the local educational structure. But school officials knew too that farmers in the region would question the consolidation plan after the experiences of the 1920's in South Dakota.

However a survey of the proposed consolidation district was made and at public meetings the plan was discussed. Patrons from the nine common schools attended similar meetings of smaller groups and discussed informally the problems of their particular districts.

Large Majority Given

As a result of favorable sentiment evidenced in these meetings petitions were circulated and a plan of the proposed new district was drawn and presented to the state superintendent of schools. In an election May 25, 1948 voters in the common school districts approved consolidation 256 to 73, while in the independent district, an area of 18 square miles around Castlewood, the vote in favor was 117 to 3.

With an enrollment of 160 grade pupils and 60 high school students the facilities of the school have been utilized to the utmost this year.

"It seems as if the consolidation will assure the future educational needs of the community," Sorenson said.